### Our Pledge

#### We will treat each other the way we want to be treated.

We will...
- treat everyone as professionals and with respect and dignity
- greet each other by name
- welcome and encourage new team members
- be honest and open in all interactions
- be respectful of everyone’s privacy
- be culturally and racially sensitive

We will not...
- raise our voices in anger or use sarcasm or profanity
- be passive-aggressive
- make culturally or racially derogatory remarks
- undermine each other’s work
- criticize each other and Emory in public spaces

#### We will cultivate a spirit of inquiry.

We will...
- ask “why” when we have questions or concerns, especially about safety
- ask for a pause when we think someone is about to make a mistake or do something unsafe
- thank each other for raising concerns
- declare our openness to the inquiry of others

We will not ...
- respond with anger or sarcasm when someone requests a pause
- intentionally belittle or respond in a threatening or condescending manner when someone asks a question
- tolerate rudeness
- stifle learning

#### We will defer to each other’s expertise.

We will...
- encourage each other to offer different perspectives
- recognize that all members make important contributions to the team
- seek help when we don’t know the answer

We will not ...
- belittle or ignore the ideas and perspectives offered by each other
- assume that expertise is overruled by age, profession, or rank

#### We will communicate effectively.

We will...
- listen thoughtfully and ask for clarification when we don’t understand
- check that others have understood when we say something important
- remain respectful with our body language and tone of voice
- remain calm when confronted with or responding to stressful situations
- use scripts, read-back, repeat-back, or other techniques where appropriate to reduce the chance of misunderstanding

We will not ...
- stifle clarifying questions
- interrupt our team members unnecessarily
- say “it’s not my job” or “it’s not my responsibility”

#### We will commit to these behaviors in support of Emory Healthcare Care Transformation

We will...
- encourage and support each other
- hold each other accountable for the behaviors identified in this Pledge